

# Strategic Improvement Plan 2021-2025

# **Plattsburg Public School 7308**



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# School vision and context

#### **School vision statement**

#### **Equipped for life**

We maintain an inclusive environment which acknowledges and respects children from diverse family and cultural backgrounds. Outstanding outcomes in an inclusive environment - equipped for life.

#### School context

Our school is located in the suburb of Wallsend and has a proud history of having provided more than 150 years of public education to the community. We proudly acknowledge that we teach and learn on Awabakal land. Plattsburg has an average population of 225 with 20% identifying as Aboriginal and 12% as having a non-English speaking background. Aboriginal and EALD representation is steady across the last 3 consecutive years. School enrolment is traditionally affected by high rates of mobility and has, overall, been decreasing over the last 3 years.

The school has a strong focus on providing individualised learning opportunities for students to achieve. This includes significant access to technology, cultural experiences and alternative play opportunities.

Diversity is a key focus. Aboriginality, identity and the diversity of Aboriginal cultures are valued, respected and promoted to ensure Aboriginal students are attending, engaged and achieving. Non-Aboriginal students both share and engage in learning about Aboriginal culture, histories and experiences. The school has a collaborative relationship with the Muloobinbah AECG. The cultures, experiences and identity of students from non-English speaking backgrounds are valued and celebrated with a strong focus placed on supporting all students to achieve their full potential.

Plattsburg PS works in partnership with an innovative and motivated P&C and parent community to improve outcomes and school experiences for all students. Committed to the Callaghan Education Pathways (CEP) Plattsburg PS works in a close, highly professional and strategic partnership with both high school and primary partner schools to deliver innovative as well as outstanding academic and social curricula for students across our collective learning communities, K-12.

Our situational analysis has identified that the development of school systems that support extensive differentiated learning will facilitate optimal personalised learning outcomes and growth for all students. The enhancement of systems of operation that coordinate, data driven processes, teacher feedback and reporting is needed to support the scheduled tracking of student performance that informs the best way to support and consult with the families about student progress. This includes high potential students.

A culturally safe place with highly collaborative practices underpinned by data driven processes, will drive how we work with our community to optimise student achievement.

# **Strategic Direction 1: Student growth and attainment**

# **Purpose**

In order to maximise student learning outcomes in reading and numeracy and to build strong foundations for academic success, we will further develop and refine data driven teaching practices that are responsive to the learning needs of individual students.

## Improvement measures

#### Reading growth

Achieve by year: 2023

Using Additive Strategies data 85% of students in years 3 and 5 achieve four levels of growth.

#### **Numeracy growth**

Achieve by year: 2023

The percentage of students meeting expected growth in Reading using unfamiliar reads is at or above is 75%.

#### **Initiatives**

#### **Differentiated Learning and Support**

Teaching and learning is directly informed by data through monitoring and reflecting on the progress of every student.

- Data is embedded within a whole school framework.
- Systems and structures are constructed to robustly support a process of analysis to identify wider trends, and identify which teaching practices work for which students, and which do not.
- Strengthen and refine teacher skills in evaluating the effectiveness of assessment practices and processes.

#### **Data Driven Practices**

Teaching and learning is directly informed by data through monitoring and reflecting on the progress of every student.

- Data is embedded within a whole school framework.
- Systems and structures are constructed to robustly support a process of analysis to identify wider trends, and identify which teaching practices work for which students, and which do not.
- Strengthen and refine teacher skills in evaluating the effectiveness of assessment practices and processes.

# Success criteria for this strategic direction

Assessment data is collected in Reading and Numeracy on a regular basis and used as an integral part of classroom instruction (SEF: Assessment).

The school identifies expected growth for each student. Students are achieving higher than expected growth on internal school progress and achievement data (SEF: Student Performance Measures).

Assessments are developed and sourced regularly across the whole school to help promote consistent and comparable judgement of student learning, monitor student learning progress, and identify skill gaps for improvement and areas for extension (SEF: Data Skills and Use).

# **Evaluation plan for this strategic direction**

**Question:** Have we achieved our purpose and can we demonstrate impact and improvement in student growth and attainment?

#### Data:

- Longitudinal data captures (internal data)
- NAPLAN Analysis
- SEF Analysis
- · Document analysis
- · PLSP/PLP analysis
- · Writing Analysis Tool

**Analysis:** Continuous engagement in a process of triangulating multiple data sources will allow for a deep analysis of the attainment of improvement measures.

**Implications:** The findings of the analysis will inform adjustments throughout the term of the SIP and form the basis of the the Annual school report and future Situational Analysis.

# Strategic Direction 2: Wellbeing and attendance

### **Purpose**

To drive a transparent and cohesive learning culture that has student cognitive, social and physical wellbeing at its centre.

## Improvement measures

#### Attendance (>90%) Achieve by year: 2023

• 75.9% of students attending >90% of the time.

#### Wellbeing

Achieve by year: 2023

- TTFM survey data indicates, for all students, high levels (>93.4%) of satisfaction in Sense of Belonging and Advocacy at School.
- TTFM survey data indicates, for Aboriginal students, high levels (>87%) of satisfaction in Sense of Belonging and Advocacy at School.

#### **Initiatives**

#### **Targeted Attendance Support**

Establish collaborative processes to support student attendance.

- Identify and provide targeted strategies for students or cohorts needing more support.
- Foster regular attendance by establishing a positive and welcoming school culture for all students.
- Ensure all students can identify and seek support from a staff member and providing regular time for this to occur.

All teachers take responsibility for improving student attendance.

#### **Culturally safe practices**

School systems facilitate wellbeing processes that support flexible and responsive actions.

- Development of authentic Aboriginal perspectives across KLAs in consultation with Aboriginal staff and community members.
- Embedded use of culturally appropriate pedagogy
- Evidence based models of learning and support for all students
- Embedded practices to strengthen and extend home-school partnerships to support the social, academic and cultural development of all students.

# Success criteria for this strategic direction

Teachers, parents and the community work together to support consistent and systematic processes that ensure student absences do not impact on learning outcomes.

The school evidences systems of work that are culturally appropriate and have the flexibility to positively contribute to individual and cohort wellbeing where students can identify with curriculum content.

# Evaluation plan for this strategic direction

**Question:** To what extent has PPS achieved our purpose and can demonstrate impact and improvement in wellbeing and attendance? What if any impact has this had on student achievement?

#### Data:

- · Longitudinal data captures
- · NAPLAN Analysis
- · Parent, student, staff surveys
- SEF Analysis
- SWOTS
- FGDs
- · Document analysis
- · Student feedback
- · PLSP/PLP analysis

**Analysis:** Continuous engagement in a process of triangulating multiple data sources will allow for a deep analysis of the attainment of improvement measures.

**Implications:** The findings of the analysis will inform adjustments throughout the term of the SIP and form the basis of the Annual school report and future Situational Analysis.

# **Strategic Direction 3: Educational Leadership**

## **Purpose**

To develop a culture of high expectations for students, staff and the community. This will be underpinned by a focus on collaboration and explicit feedback.

# Improvement measures

Achieve by year: 2025

By 2024 move from sustaining and growing in Educational Leadership to excelling.

Achieve by year: 2025

By 2025 move from delivering in Learning and Development to Sustaining and Growing.

Achieve by year: 2025

By 2024 move from sustaining and growing in Data Skills and Use to excelling.

#### **Initiatives**

#### **Instructional Leadership**

The leadership team support a culture of high expectations and collaboration.

- Mentoring and modelling in data analysis and feedback to students to support a focus on ongoing student progress and achievement.
- Collaborative development of shared resource and assessment banks.
- Mentoring and coaching to support staff selfreflection and build capacity in effective use of data to inform teaching programs.

#### **Evidence Based Practice**

Develop a shared understanding of quality assessment practices and ensure they are being practiced in every classroom.

- Instructional leadership has a focus on validity, reliability, objectivity, and inclusiveness with consideration given to clarity, syllabus focus, structure and differentiation.
- Mentoring of all staff in interpreting external and internal measurements of student performance and progress to evaluate teaching effectiveness.
- Models of Instructional Leadership and mentoring develop a shared understanding of the underpinning elements of effective assessment as they align to curriculum assessment and reporting requirements.

# Success criteria for this strategic direction

PLPS/PSLPs evidence adjustments against data analysis, with learning goals for students informed by analysis of internal and external student progress and achievement data.

Models of collaboration are evidenced in professional dialogue, modelling and explicit feedback between all staff, with mentoring and coaching support to ensure the ongoing development and improvement of all teachers.

Models of collaboration are evidenced in both planning and explicit feedback between school personnel, parents and students.

# **Evaluation plan for this strategic direction**

**Question:** To what extent has PPS achieved our purpose and can demonstrate impact and improvement in the capacity of staff to analyse a range of data to identify and implement effective teaching strategies? What impact has this had on student achievement?

#### Data:

- Longitudinal data captures
- NAPLAN Analysis
- SEF Analysis
- SWOTS
- FGDs
- Document analysis
- · Student feedback
- PLSP/PLP analysis

**Analysis:** Continuous engagement in a process of triangulating multiple data sources will allow for a deep analysis of the attainment of improvement measures.

Implications: The findings of the analysis will inform adjustments throughout the term of the SIP and form the basis of the the Annual school report and future Situational Analysis.