

# Strategic Improvement Plan 2021-2024

# **Smithtown Public School 3075**



## School vision and context

#### School vision statement

At Smithtown Public School we have the belief, skills and personal qualities to be life-long learners and responsible citizens. Our vision is to be partners in learning and collaboratively empower all members of our school community to be confident self directed and successful learners.

#### School context

Smithtown Public School is a rural school with a current enrolment of 74 students, located on the banks of the mighty Macleay River, 17 kilometres from our nearest regional centre of Kempsey. We have had a steady number of enrolments and we anticipate that this trend will continue in the future. Our numbers are slowly growing as our school is increasing recognised for our excellence in delivering quality education within a cohesive, supportive learning focused culture. Our FOEI is 139 and ICSEA 944 identifying us as a low socioeconomic rural school demographic.

The two strong threads through the previous two school plans focused on continual whole school improvement by focusing on building the capacity of our inspired and passionate teachers and developing reflective and responsible learners. Our school community has worked collaboratively to support a relentless focus on learning at all levels within our school to promote wellbeing and develop learners who have the belief, skills and personal qualities to achieve the dreams for their future. We were successful in attaining the planned improvement measures.

Through our situational analysis, we have identified the need for a continued emphasis on embedding quality teaching practices in literacy and numeracy. Using high impact teaching strategies will provide opportunities to improve teacher practice and ensure students achieve growth and attainment in their learning. This will be achieved through highly effective self-directed learning opportunities for all students and through staff collaboration to develop feedback strategies in order to deeply reflect on teaching and learning. There will be a strong focus on whole school community knowledge, understanding and use of effective practices and strategies to support student wellbeing. We have identified the need to move towards deeper reflective practices based on quality data analysis. We will look to embed reflective practices not just in school planning at all levels: in all teaching and learning practices, student learning opportunities and community engagement. This reflective practice will involve a deeper use of data to inform all processes and practices across the school.

The wellbeing and engagement of our students also remains a priority. Internal surveys provided data sets pertaining to student voice and community perceptions and expectations around wellbeing and engagement. Engagement with the Wellbeing Framework Self-Assessment Tool will provide clarity around where our school needs to focus in developing whole-school processes to support every student becoming a confident, self directed and successful learner.

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# **Strategic Direction 1: Student growth and attainment**

## **Purpose**

School wide systems and processes for assessment are expertly used by all stakeholders to promote learning excellence and responsiveness in meeting the needs of all learners and ensure all students achieve or exceed expected growth in literacy and numeracy.

### Improvement measures

Target year: 2022

**System Negotiated Targets: Top 2 Bands** 

In NAPLAN Reading Top Two Bands, we achieve an uplift of 7% from our baseline 2019 data.

In NAPLAN Numeracy Top Two Bands, we achieve an uplift of 7.2% from our baseline 2019 data

Target year: 2024

### **School Level Target**

100% of teacher programs have evidence of ongoing formative assessment in all areas of English and Maths with the data being utilised inform teacher practice.

Target year: 2024

#### **Evidence Based Practice: SEF**

School self assessment against the School Excellence Framework (SEF v2) indicates movement from:

- Sustaining and Growing to Excelling within the Teaching domain element of Effective Classroom Practice (Explicit Teaching and Feedback); and
- Sustaining and Growing to Excelling in the Teaching domain element of *Data Skills and Use* (Data Use in Teaching and Data Use in Planning).

#### Initiatives

#### **Systems for Ongoing Assessment**

Development of processes to collect, analyse and use systematic and reliable assessment information to evaluate student learning over time and implement teaching that leads to measurable improvement.

- Development of a whole school tracking and monitoring system informed by regular assessment which is aligned to an Assessment Schedule.
- PL schedule is aligned to tracking and monitoring processes and includes high level discussion around the data.
- Consistent K-6 assessment practices inform tracking and monitoring.
- K-6 Teaching Programs include formative assessment to guide teaching focus.

#### Data Skills and Use

Teachers clearly understand, develop and apply a full range of assessment strategies that identify student achievement and progress, allowing for the development and implementation of plans for continuous improvement.

- Ongoing PL focused on deepening teacher understanding of different assessment strategies (formative and summative) and application in the classroom.
- Ongoing PL focused on choosing appropriate evidence-informed practice- based on assessment data. (Adaptive Expertise, Progressions)
- Building capacity for reflection on teaching effectiveness through Learning Sprints,
  Observations, Feedback and student performance data (WWB document).
- Staff support all students to develop personal assessment capabilities to be independent learners.

## Success criteria for this strategic direction

Strong assessment, tracking and monitoring processes and systems in place to embed a high-performance culture with a clear focus on student growth and achievement and high-quality service delivery.

All staff expertly use student assessment data to regularly identify student achievement and progress in order to reflect on teacher effectiveness and inform future teaching directions and school-wide decisions.

Teaching and Learning Programs are dynamic, showing evidence of revisions, based on feedback on teaching practices, consistent and reliable student assessment and continuous tracking of student progress and achievement.

Staff collaborate to use student progress and achievement data to identify priorities and develop and implement plans for continuous improvement. Strategies implemented reflect ongoing monitoring processes.

#### Teachers will be:

 an evaluator on the impact on learning (self and students).

## **Evaluation plan for this strategic direction**

#### Question

- How and in what ways can we demonstrate strong assessment systems and processes are used K-6?
- Can we show whole school evidence of student achievement in literacy and numeracy as a result of improved assessment skill and use by all staff?

#### Data

Tracking data- baseline and growth

Assessment Schedule

Teaching Programs

# **Strategic Direction 1: Student growth and attainment**

## **Evaluation plan for this strategic direction**

Learning Sprints/Walkthroughs and Peer Observation data

PL Schedule

Stakeholder surveys

Consistent Teacher Judgement

**Analysis:** Regular analysis and use of assessment data and progression embedded in PL Schedule

**Implication**: All data used to inform activities in Implementation and Progress Monitoring.

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# **Strategic Direction 2: Enhanced Learner Capabilities**

## **Purpose**

A whole school culture that assists students to develop the belief, skills and qualities to be life-long learners.

## Improvement measures

Target year: 2022

### **System Negotiated Targets**

We achieve an increased percentage of students attending school more than 90% of the time by 3.4% or above.

Target year: 2024

#### **School Level Targets**

In maths, 100% of students can identify what they are learning, why they are learning it and if they are successful from 2020 baseline.

In reading, 100% of students can identify what they are learning, why they are learning it and if they are successful from 2020 baseline.

In writing, 100% of students can identify what they are learning, why they are learning it and if they are successful from 2020 baseline.

Target year: 2024

#### **Evidence Based Practice: SEF**

School self assessment against the School Excellence Framework (SEF v2) indicates movement from:

 Sustaining and Growing to Excelling within the Learning Domain element of Wellbeing (Individual Learning Needs).

#### **Initiatives**

#### **Highly Effective Learning Cultures**

Staff expertly develop systems, processes and practices to support the personal and social capability of all students to be self-directed and regulated in their learning through effective evidence based programming that optimise learning progress for all students, across the full range of capabilities.

- Ongoing PL for staff on Effective Feedback, WWB, SOLO taxonomy, Visible Learning and develop a shared definition and consistency of language (St, T, P) of the learning process.
- Mentoring and coaching embedded to directly align professional learning to teaching practice goals.
- Programs have embedded Learner Qualities and identified differentiated learning strategies appropriate to the phases of learning in visible learning (SOLO).
- All classrooms have systems and processes in place to actively engage students in the learning process (visuals, Learning Pit, Learning Portfolios evidenced in Class Dojo)
- Walkthroughs are embedded regularly to monitor quality and the process of learning expectations in all rooms K-6

## **Student Agency**

Teachers and students use a combination of effective feedback strategies to provide actionable steps within the learning process.

- Teachers use a combination of feedback strategies to provide students with information which is timely and directly connected to learning intentions and success criteria.
- Self, peer and teacher feedback is given to encourage students' self-regulation and to improve their assessment capability and progress.
- Student feedback is elicited by teachers and informs

## Success criteria for this strategic direction

A school wide collective responsibility which is strongly based on learning and ongoing performance improvement.

Students can reflect on, and monitor their progress, seek and respond to feedback to assist them in fulfilling their potential.

There is a school-wide collective responsibility for student learning and progress which is shared by parents and students.

Teacher /Student, Student/Student, Student/Teacher routinely review learning with each other to ensure they have a clear understanding of how to improve.

Students will be able to identify, describe and understand how they learn and adapt the learner qualities in the process of learning.

Students will be able to apply the learner qualities when faced with challenges.

Students will be able to give, receive and act on feedback to improve learning.

There is a shared language of learning.

## **Evaluation plan for this strategic direction**

#### Question:

How can we demonstrate the extent to which all stakeholders understand the learning process and give, seek and act on feedback and share understanding?

#### Data:

Stakeholder Surveys

Lesson Observations

Walkthroughs

# **Strategic Direction 2: Enhanced Learner Capabilities**

### Initiatives

their teaching.

 Teachers and students have a clear understanding of when knowledge is transferable (surface/deep/transfer).

## **Evaluation plan for this strategic direction**

Analysis of class videos sent home through Class Dojo

## Analysis:

Data will be collected and discussed at regular data collection points.

## Implication:

All data used to inform activities in Implementation and Progress Monitoring.

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# **Strategic Direction 3: The Learner**

## **Purpose**

Through a climate of care and positivity, students experience a sense of belonging and connectedness. They are self aware and can regulate their own emotions and behaviours to develop and maintain positive relationships with each other, their teachers and the community.

## Improvement measures

Target year: 2022

### **System Negotiated Targets**

We achieve an increased percentage of students attending school more than 90% of the time by 3.4% or above.

Target year: 2024

### **School Level Targets**

We achieve a 30% reduction in negative recorded behaviours from our baseline 2020 data.

We achieve a 16% increase in TTFM Wellbeing Data (advocacy and belonging).

Target year: 2024

#### **Evidence Based Practice: SEF**

School self assessment against the School Excellence Framework (SEF v2) indicates movement from:

 Sustaining and Growing to Excelling within the Learning Domain element of Wellbeing (Caring for Students, A planned approach to Wellbeing, Behaviour and Attendance).

#### **Initiatives**

#### A Whole School focus on Emotional Regulation

A strategic and planned approach to develop whole school wellbeing practices that promote the social, emotional, behavioural and intellectual engagement of all students so they can connect, succeed, thrive and learn.

- Ongoing PL focused on wellbeing practices (trauma informed practice, Choice Theory, 4 Zones of Emotional Regulation).
- Review current wellbeing practices and develop improved Fix-It processes.
- Adjust practises to ensure 4 Zones of Emotional Regulation are implemented across the school.

## Success criteria for this strategic direction

Positive, respectful relationships are evident and widespread amongst students and staff, and promote student wellbeing to ensure optimum conditions for learning across the whole school.

There is school-wide, collective responsibility, for learning and success.

Planning for learning is informed by sound, holistic information about each student's wellbeing and learning needs in consultation with others.

## **Evaluation plan for this strategic direction**

#### Question:

How do we determine our systems and processes for enhancing student wellbeing and engagement have been successful?

#### Data:

Fix-It Data

Attendance Data

Focus Groups

Positive Systems

Tell Them From Me Data- Student Wellbeing, Family Satisfaction

Internal student data, e.g. questionnaires, 1-1 interviews, surveys

#### Analysis:

Data will be collected and discussed at regular data collection points- termly intervals.

#### Implication:

# **Strategic Direction 3: The Learner**

## **Evaluation plan for this strategic direction**

All data used to inform activities in Implementation and Progress Monitoring.

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