

# **2023 Annual Report**

## **Chifley Public School**



4299

## Introduction

The Annual Report for 2023 is provided to the community of Chifley Public School as an account of the school's operations and achievements throughout the year.

It provides a detailed account of the progress the school has made to provide high quality educational opportunities for all students, as set out in the Strategic Improvement Plan. It outlines the findings from self-assessment that reflect the impact of key school strategies for improved learning and the benefit to all students from the expenditure of resources, including equity funding.

#### School contact details

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## **School vision**

#### **Chifley Public School Vision**

To empower our students through opportunity and excellence.

#### **Chifley Public School Mission Statement**

Chifley Public School will deliver equitable, high quality educational opportunities through high level commitment in all areas of learning.

### School context

Chifley Public School is a positive, friendly and inclusive community school. Our students are known, valued and cared for by experienced, professional and dedicated staff.

Our student population reflects a broad range of cultural backgrounds:

- 35% of our students identify as Aboriginal and/or Torres Strait Islander; and
- 23% of our students possess English as an Additional Language or Dialect (EAL/D).

Student wellbeing underpins our teaching & learning framework to support our students as compassionate, resilient, confident and successful learners. Grow Your Mind provides a whole school language around wellbeing, wellbeing practices, response strategies, our social connections and positive school engagement.

Individual learning needs are targeted through evidence based teaching and learning programmes and a rigorous, relevant and engaging curriculum.

Learning technologies are prioritised to strengthen authentic learning opportunities and act as an educational amplifier to access information, build content and extend outcomes.

Stand-alone STEM (Science, Technology, Engineering ,Mathematics) classes see our students coding and involved in units of work that challenge them to apply creative, critical thinking skills in design & construction, robotics, electronics, 3d engineering and virtual & augmented reality.

A rich co-curricular programme extends broad educational opportunities for all our students.

Chifley Public School is an active member of the Little Bay Community of Schools, the local Aboriginal Education Consultative Group (AECG) and enjoys a strong educational partnership with UniNSW.

## Self-assessment and school achievement

This section of the annual report outlines the findings from self-assessment using the School Excellence Framework, school achievements and the next steps to be pursued.

This year, our school undertook self-assessment using the School Excellence Framework. The Framework is a statement of what is valued as excellence for NSW public schools, both now and into the future. The Framework supports public schools throughout NSW in the pursuit of excellence by providing a clear description of high quality practice across the three domains of Learning, Teaching and Leading.

Each year, we assess our practice against the Framework to inform our Strategic Improvement Plan and annual report.

Our self-assessment process will assist the school to refine our Strategic Improvement Plan, leading to further improvements in the delivery of education to our students.

For more information about the School Excellence Framework: https://education.nsw.gov.au/teaching-and-learning/school-excellence-and-accountability

#### Self-assessment using the School Excellence Framework

Elements	2023 School Assessment
LEARNING: Learning Culture	Sustaining and Growing
LEARNING: Wellbeing	Sustaining and Growing
LEARNING: Curriculum	Sustaining and Growing
LEARNING: Assessment	Sustaining and Growing
LEARNING: Reporting	Sustaining and Growing
LEARNING: Student growth and performance	Sustaining and Growing
TEACHING: Effective classroom practice	Sustaining and Growing
TEACHING: Data skills and use	Sustaining and Growing
TEACHING: Professional standards	Sustaining and Growing
TEACHING: Learning and development	Sustaining and Growing
LEADING: Educational leadership	Sustaining and Growing
LEADING: School planning, implementation and reporting	Sustaining and Growing
LEADING: School resources	Sustaining and Growing
LEADING: Management practices and processes	Sustaining and Growing

#### Strategic Direction 1: Student growth and attainment

#### Purpose

To drive student success and deliver clear and measurable progress through explicit teaching & learning, effective feedback and a culture of high expectations.

#### Initiatives

This year our school implemented the following initiatives to support the realisation of the four year Strategic Improvement Plan and the achievement of system-negotiated and school-determined targets.

- Learning Culture
- Classroom Practice

#### Resources allocated to this strategic direction

Low level adjustment for disability Refugee Student Support Integration funding support English language proficiency Aboriginal background Per capita

#### Summary of progress

Formal and informal assessment was deliberately mapped out as part of the teaching & learning cycle and formed an integrated part of evidence based, classroom programming. Class data reviews were planned as a collaborative process, including teaching teams, APC&I and LaST, and class handovers have continued to ensure we build on prior learning and identify the "next step"/attainable challenge. Learning provisions, identified/consulted through Individual Education Plans (IEPs), demonstrated balance and flexibility to support the choreography of learning & support needs across the school and ensured comparative opportunities, access and participation. Engagement at school was supported by Personalised Learning Pathways (PLPS), developed in partnership with parents & carers for 100% of Aboriginal students. Guided opportunities for self-assessment and goal setting were systematically scheduled throughout the year. Student goals are agreed and remain negotiated using clearly identified success criteria. Moving forward, SMART goals will be scaffolded as students become increasing more proficient with individual goal setting.

#### Progress towards achieving improvement measures

The annual progress measures indicate the expected annual level of achievement for each improvement measure, aligned to the initiatives, in the Strategic Improvement Plan. Schools evaluate their achievement against annual progress measures to determine progress and inform future planning.

Annual progress measure	Progress towards achievement
School Excellence Framework - Learning Domain: • Learning Culture - Excelling • Wellbeing - Excelling	Learning Domain: • Learning Culture - Sustaining and Growing • Wellbeing - Excelling
School Excellence Framework - Teaching Domain: • Effective Teaching Practice - Excelling	Teaching Domain: • Effective Teaching Practice - Sustaining and Growing
An increase in Check-in Assessment mean scaled score for reading in Year 3 and 5 for 2023 compared with Year 3 and 5 in 2022.	There was a significant increase in the mean scaled score for reading in Year 3 for 2023 compared to 2022. There was a decrease in the mean scaled score for reading in Year 5 for 2023 compared to 2022
An increase in Check-in Assessment mean scaled score for numeracy in	There was a significant increase in the mean scaled score for numeracy in Year 3 for 2023 compared to 2022.

Year 3 and 5 for 2023 compared with	
Year 3 and 5 in 2022.	The mean scaled score for numeracy in Year 5 for 2023 compared to 2022
	was similar.

#### Strategic Direction 2: Systems of collaboration

#### Purpose

To embed systems of collaboration and data driven practice.

#### Initiatives

This year our school implemented the following initiatives to support the realisation of the four year Strategic Improvement Plan and the achievement of system-negotiated and school-determined targets.

- Collaborative Practice
- Professional Learning

#### Resources allocated to this strategic direction

Socio-economic background AP Curriculum & Instruction QTSS release Beginning teacher support Professional learning

#### Summary of progress

High impact professional learning continued to prioritise NSW curriculum reform and the phases of curriculum implementation. System expectations continue to guide collaborative and applied practice as we Engage - Enact - Embed new syllabus requirements and ensure continuity across our classrooms. Teacher accreditation and Performance and Development Plans (PDPs) were again mapped out and continued to be collaboratively supported throughout the year. Moving forward, deliberate systems of collaboration will emphasise curriculum compliance and continue to capture the learning and support needs of all our students.

#### Progress towards achieving improvement measures

The annual progress measures indicate the expected annual level of achievement for each improvement measure, aligned to the initiatives, in the Strategic Improvement Plan. Schools evaluate their achievement against annual progress measures to determine progress and inform future planning.

Annual progress measure	Progress towards achievement
School Excellence Framework - Learning Domain: • Assessment - Excelling • Student Performance Measures - ExcellingLearning Domain: • Assessment - Sustaining and Growing • Student Performance Measures - Sustaining and Growing	
School Excellence Framework - Teaching Domain: • Data Skills and Use - Excelling • Professional Standards - Excelling • Learning and Development - ExcellingTeaching Domain: • Data Skills and Use - Sustaining and Growing • Professional Standards - Sustaining and Growing • Learning and Development - Excelling	
School Excellence Framework - Leading Domain: • Educational Leadership - Excelling • School Planning, Implementation and Reporting - Excelling	Leading Domain: • Educational Leadership - Sustaining and Growing • School Planning, Implementation and Reporting - Sustaining and Growing

#### Purpose

To enable students to connect, succeed and thrive as a community of learners.

#### Initiatives

This year our school implemented the following initiatives to support the realisation of the four year Strategic Improvement Plan and the achievement of system-negotiated and school-determined targets.

- Wellbeing and Engagement
- Attendance

#### Resources allocated to this strategic direction

#### Summary of progress

With the decommissioning of EBS, student attendance migrated to SchoolBytes. A text messaging service was introduced to help clarify absences. Improvement in explained absences was anecdotally reported. Flagged attendance continued to be monitored through the Learning Support Team and Personal Attendance Plans. The Behaviour Support and Management Plan was developed to reinforce positive student behaviour and a whole school approach to student wellbeing/continuum of care. Grow Your Mind continued to underpin the Student Wellbeing Implementation Plan as a universal school wellbeing programme. Wellbeing initiatives will continue to be reinforced as part of the 2022-26 SIP.

Tell Them From Me (TTFM) survey:

- 79% of students indicated high sense of belonging (State 62%);
- 100% of students indicated high expectations for success (State 81%); and
- 93% of students indicated high advocacy for school (State 67%).

#### Progress towards achieving improvement measures

The annual progress measures indicate the expected annual level of achievement for each improvement measure, aligned to the initiatives, in the Strategic Improvement Plan. Schools evaluate their achievement against annual progress measures to determine progress and inform future planning.

Annual progress measure	Progress towards achievement
Wellbeing <ul> <li>89% of students reporting positive wellbeing.</li> </ul>	90.83% of students indicated positive wellbeing.
Attendance • 77.7% of students attending >90% of the time.	59.31% attendance 90% of the time or more.
School Excellence Framework - Learning Domain: • Learning Culture (Attendance) - Excelling • Wellbeing - Excelling	Learning Domain: • Learning Culture (Attendance) - Sustaining and Growing • Wellbeing - Excelling

Funding sources	Impact achieved this year
Refugee Student Support \$333.37	Refugee student support funding is provided to support students from refugee backgrounds who have been enrolled in an Australian school for less than three years.
	Funds have been targeted to provide additional support to students enabling initiatives in the school's strategic improvement plan including: • Classroom Practice
	Overview of activities partially or fully funded with this targeted funding include: • employment of additional staff for targeted student support
	The allocation of this funding has resulted in the following impact: Development, implementation and review of ILPs.
	After evaluation, the next steps to support our students will be: Coordinated handover of ILPs.
Integration funding support \$268,125.00	Integration funding support (IFS) allocations support eligible students at Chifley Public School in mainstream classes who require moderate to high levels of adjustment.
	Funds have been targeted to provide additional support to students enabling initiatives in the school's strategic improvement plan including: • Classroom Practice
	Overview of activities partially or fully funded with this targeted funding include: • additional staffing to assist students with additional learning needs
	The allocation of this funding has resulted in the following impact: Targeted support for 12 eligible students with additional leaning and support needs built into ILPs and/or healthcare & support plans.
	After evaluation, the next steps to support our students will be: Ongoing and equitable allocation of IFS.
Socio-economic background \$44,029.05	Socio-economic background equity loading is used to meet the additional learning needs of students at Chifley Public School who may be experiencing educational disadvantage as a result of their socio-economic background.
	Funds have been targeted to provide additional support to students enabling initiatives in the school's strategic improvement plan including: • Collaborative Practice
	Overview of activities partially or fully funded with this equity loading include: • staff release to increase community engagement
	The allocation of this funding has resulted in the following impact: Class assessment data reviews scheduled Term 1 &3. Community engagement programmes included playgroups and community use arrangements.
	After evaluation, the next steps to support our students will be: Align 2024 reporting templates with 3-6 curriculum release.
Aboriginal background \$159,086.31	Aboriginal background equity loading is used to meet the specific learning needs of Aboriginal students at Chifley Public School. Funds under this equity loading have been targeted to ensure that the performance of Aboriginal students in NSW public schools, across a broad range of key

Aboriginal background	educational measures, improves to match or better those of the broader student population, while maintaining cultural identity.
\$159,086.31	Funds have been targeted to provide additional support to students enabling initiatives in the school's strategic improvement plan including: • Classroom Practice
	<ul> <li>Overview of activities partially or fully funded with this equity loading include:</li> <li>employment of specialist additional staff (AEO) to support Aboriginal students</li> <li>employment of specialist additional staff (SLSO) to support Aboriginal students</li> <li>engaging an Aboriginal Education Officer (AEO) to facilitate improved community engagement, including the engagement of students and their families with the personalised learning pathway (PLP) process</li> </ul>
	<b>The allocation of this funding has resulted in the following impact:</b> PLPs developed in conjunction with parents & carers for 100% of Aboriginal students.
	After evaluation, the next steps to support our students will be: Ongoing provision of specialist and culturally relevant support for Aboriginal students.
English language proficiency	English language proficiency equity loading provides support for students at all four phases of English language learning at Chifley Public School.
\$19,036.73	Funds have been targeted to provide additional support to students enabling initiatives in the school's strategic improvement plan including: • Classroom Practice
	Overview of activities partially or fully funded with this equity loading include: • provision of additional EAL/D support in the classroom and as part of differentiation initiatives
	<b>The allocation of this funding has resulted in the following impact:</b> 0.2 in class support.
	After evaluation, the next steps to support our students will be: Participation in EAL/D network.
Low level adjustment for disability \$168,498.40	Low level adjustment for disability equity loading provides support for students at Chifley Public School in mainstream classes who have a disability or additional learning and support needs requiring an adjustment to their learning.
	Funds have been targeted to provide additional support to students enabling initiatives in the school's strategic improvement plan including: • Classroom Practice
	<ul> <li>Overview of activities partially or fully funded with this equity loading include:</li> <li>engaging a learning and support teacher to work with individual students and in a case management role within the classroom/whole school setting</li> <li>providing support for targeted students within the classroom through the employment of School Learning and Support Officers</li> </ul>
	<b>The allocation of this funding has resulted in the following impact:</b> Staff - LaST 0.8FTE, HPG teacher 0.3FTE and targeted SLSO support 0.5FTE
	After evaluation, the next steps to support our students will be: Ongoing staff model

Professional learning \$18,630.31	Professional learning funding is provided to enable all staff to engage in a cycle of continuous professional learning aligned with the requirement of the Professional Learning for Teachers and School Staff Policy at Chifley Public School.	
	Funds have been targeted to provide additional support to students enabling initiatives in the school's strategic improvement plan including: • Professional Learning	
	Overview of activities partially or fully funded with this initiative funding include: • Fill professional learning gaps and PDP requirements.	
	The allocation of this funding has resulted in the following impact: K-3 teachers professionally developed and supported to implement Get Reading Right.	
	After evaluation, the next steps to support our students will be: Monitor PL requirements through PDPs.	
QTSS release \$40,718.59	The quality teaching, successful students (QTSS) allocation is provided to improve teacher quality and enhance professional practice at Chifley Public School.	
	Funds have been targeted to provide additional support to students enabling initiatives in the school's strategic improvement plan including: • Collaborative Practice	
	Overview of activities partially or fully funded with this initiative funding include: • assistant principals provided with additional release time to support classroom programs • staffing release to align professional learning to the Strategic Improvement Plan and develop the capacity of staff	
	The allocation of this funding has resulted in the following impact: Structured in class support and professional dialogue.	
	After evaluation, the next steps to support our students will be: Continue to embed systems of collaboration as part of a professional school culture.	
COVID ILSP	The purpose of the COVID intensive learning support program is to deliver	
\$61,595.96	intensive small group tuition for students who have been disadvantaged by the move to remote and/or flexible learning and were identified by their school as most likely to benefit from additional support in 2023.	
	Funds have been targeted to provide additional support to students enabling initiatives in the school's strategic improvement plan including: • Other funded activities	
	Overview of activities partially or fully funded with this targeted funding include: • providing targeted, explicit instruction for student groups in literacy/numeracy. • employment of teachers/educators to deliver small group tuition	
	The allocation of this funding has resulted in the following impact: Tier 2 Literacy and numeracy intervention for 50 students.	
	After evaluation, the next steps to support our students will be: Look at 2024 funding model and solutions to support tier 2 support.	

## **Student information**

#### Student enrolment profile

	Enrolments			
Students	2020	2021	2022	2023
Boys	85	92	106	103
Girls	91	104	103	102

#### Student attendance profile

	School			
Year	2020	2021	2022	2023
К	90.7	89.7	87.9	90.7
1	91.4	92.2	86.1	90.1
2	91.4	92.1	87.5	87.9
3	91.9	88.8	86.1	89.1
4	90.6	94.2	87.9	86.9
5	87.4	91.7	89.0	85.6
6	87.2	88.8	81.7	88.0
All Years	90.1	91.1	86.7	88.6
		State DoE		
Year	2020	2021	2022	2023
К	92.4	92.8	87.9	91.1
1	91.7	92.7	87.4	90.5
2	92.0	92.6	87.8	90.8
3	92.1	92.7	87.6	90.9
4	92.0	92.5	87.4	90.6
5	92.0	92.1	87.2	90.3
6	91.8	91.5	86.3	89.8
All Years	92.0	92.4	87.4	90.6

#### Attendance

NSW student attendance data in 2020 is not comparable to other years due to the effects of the COVID-19 pandemic. The NSW Government encouraged students to learn from home, where possible, for a seven week period from 24 March to 22 May 2020. During this period, schools monitored engagement with learning to determine whether students were marked present. This changed the attendance measure. There was also some evidence of varied marking practices as schools adjusted to the learning from home period, with some schools recording higher attendance rates while others recording markedly lower rates.

Attendance figures from 2021 were calculated differently to align with the third edition of ACARA's National Standards for Student Attendance Data and Reporting. Changes include treating partial absences over 120 minutes as a half day absence (instead of their actual value, calculated as a proportion of a nominal 6-hour day) and covers all weeks during Semester 1. Prior to 2021, the final week of Term 2 was excluded.

Furthermore, the department implemented an automated attendance feed (AAF) system in Semester 1 2021. AAF transfers data automatically from third-party attendance management systems to the department's centralised data warehouse every night. The AAF significantly improved data quality in 2021, which has affected data comparability with previous years.

Although there were no state-wide or regional lockdowns in NSW during Semester 1 2021, COVID-19 continued to affect student attendance. Analysis of attendance codes showed a change in the structure of absence reasons in 2021.

Although there were no state-wide or regional lockdowns in NSW during Semester 1 2022, student attendance was impacted by a range of factors:

- \* Families evacuating and relocating due to NSW floods
- \* Sick students staying at home until a negative COVID-19 test was returned
- \* Household members testing positive to COVID-19

\* The easing of COVID-19 border controls at the beginning of 2022 which allowed families to travel inter-state and overseas.

While there were no lockdowns or learning from home periods in Semester 1 2023, there was still a high prevalence of sick attendance codes as students were encouraged to stay home if they were even slightly unwell. Advice for families were still in place, recommending students and staff to stay home when sick and only returning to school when they were symptom free. (See https://education.nsw.gov.au/schooling/covid-19/advice-for-families for advice).

#### Management of non-attendance

Attendance at school has a big impact on longer term outcomes for children and young people. When a child is not at school they miss important opportunities to learn, build friendships and develop their skills through play. Regular attendance at school is a shared responsibility between schools and parents. By working together we can have a positive effect on supporting our children and young people to regularly attend school.

Our teachers promote and monitor regular attendance at school and all our schools have effective measures in place to record attendance and follow up student absences promptly. They are guided by the School Attendance policy which details the management of non-attendance.

## Workforce information

#### Workforce composition

Position	FTE*
Principal(s)	1
Assistant Principal(s)	2.8
Classroom Teacher(s)	8.12
Learning and Support Teacher(s)	1.1
Teacher Librarian	0.6
School Counsellor	1
School Administration and Support Staff	2.37

#### \*Full Time Equivalent

#### Aboriginal and Torres Strait Islander workforce composition

The department actively supports the recruitment and retention of Aboriginal and/or Torres Strait Islander employees through the use of identified positions, and scholarship opportunities to become a teacher and by providing a culturally safe workplace. As of 2023, 2.5% of the department's overall workforce identify as Aboriginal and/or Torres Strait Islander Peoples.

#### Aboriginal and Torres Strait Islander school workforce composition

Staff type	Benchmark <sup>1</sup>	2023 Aboriginal and/or Torres Strait Islander representation <sup>2</sup>
School Support	3.00%	3.60%
Teachers	3.00%	3.40%

Note 1: The NSW Public Sector Aboriginal Employment Strategy 2019-2025 takes a career pathway approach in that it sets an ambitious target of 3% Aboriginal employment at each non-executive grade of the public sector by 2025.

Note 2: Representation of diversity groups are calculated as the estimated number of staff in each group divided by the total number of staff. These statistics have been weighted to estimate the representation of diversity groups in the workforce, where diversity survey response rates were less than 100 per cent. The total number of staff is based on a headcount of permanent and temporary employees.

#### **Teacher qualifications**

All casual, temporary and permanent teachers in NSW public schools must hold a NSW Department of Education approval to teach. Teachers with approval to teach must be accredited with the NSW Education Standards Authority, and hold a recognised teaching degree. All NSW teachers must hold a valid NSW Working With Children Check clearance.

#### Professional learning and teacher accreditation

Professional learning is core to enabling staff to improve their practice. Professional learning includes five student-free School Development Days and induction programs for staff new to our school and/or system. These days are used to improve the capacity of teaching and non-teaching staff in line with school and departmental priorities.

#### **Financial summary**

The information provided in the financial summary includes reporting from 1 January 2023 to 31 December 2023. The Principal is responsible for the financial management of the school and ensuring all school funds are managed in line with department policy requirements.

	2023 Actual (\$)
Opening Balance	400,658.02
Revenue	3,182,615.38
Appropriation	3,061,025.69
Sale of Goods and Services	2,188.38
Grants and contributions	103,039.96
Investment income	16,261.35
Other revenue	100.00
Expenses	-3,251,913.07
Employee related	-2,887,298.55
Operating expenses	-364,614.52
Surplus / deficit for the year	-69,297.69
Closing Balance	331,360.33

Figures presented in this report may be subject to rounding so may not reconcile exactly with the bottom line totals, which are calculated without any rounding.

The equity loading data is the main component of the 'Appropriation' line item of the financial summary above.

	2023 SBAR Adjustments (\$)
Targeted Total	323,023
Equity Total	390,650
Equity - Aboriginal	159,086
Equity - Socio-economic	44,029
Equity - Language	19,037
Equity - Disability	168,498
Base Total	1,858,784
Base - Per Capita	54,394
Base - Location	0
Base - Other	1,804,389
Other Total	340,230
Grand Total	2,912,687

Figures presented in this report may be subject to rounding so may not reconcile exactly with the bottom line totals, which are calculated without any rounding.

## School performance - NAPLAN

The National Assessment Program - Literacy and Numeracy (NAPLAN) is an annual assessment for students in Years 3, 5, 7 and 9.

From 2023, student achievement in NAPLAN is reported against 4 levels of proficiency

(https://www.nap.edu.au/naplan/results-and-reports/proficiency-level-descriptions). These measure student progress against challenging yet reasonable expectations based on the Australian curriculum. They replace the previous numerical NAPLAN bands and national minimum standards.

In addition to the shift to proficiency standards, the NAPLAN testing window moved up from May to March and the scale was reset. As such, NAPLAN scaled scores from 2023 and onwards cannot be compared to NAPLAN results prior to 2023.

The My School website provides detailed information and data for national literacy and numeracy testing. Go to myschool.edu.au to access the school data.

#### **Student Survey**

The "Tell them From Me" student survey was completed by 66 students from Year 4-6.

The survey identified:

- 79% of students indicated high sense of belonging (State 62%);
- 100% of students indicated high expectations for success (State 81%); and
- 93% of students indicated high advocacy for school (State 67%).

#### Parent Survey

The "Tell Them From Me" parent survey did not provide statistically reliable data due to the low completion rate.

The parent survey was advertised extensively through school newsletters and notifications.

#### **Teacher Survey**

The "Tell Them From Me" teacher survey was completed by 50% of teachers. Teacher surveys continued to indicate a significant level of satisfaction with all of the eight drivers of student learning, in particular:

- the use of technology to access information, build content and extend outcomes.;
- systems of collaboration and data use;
- · Feedback, goal setting and attainable challenge; and
- educational partnerships and an inclusive learning culture;

#### **Aboriginal Education Policy**

The responsibility for enacting the Aboriginal Education Policy rests with all departmental staff. The policy should underpin and inform planning, teaching practice and approaches to educational leadership in all educational settings.

Evidence of effective implementation of the policy included:

- Establishing, building and strengthening relationships with the Local Aboriginal Education Consultative Group, Aboriginal people and communities.
- Providing, in partnership with Aboriginal people and communities, education which promotes quality teaching, is engaging, and is culturally appropriate and relevant.
- Aboriginal and Torres Strait Islander students will match or better the outcomes of the broader student population.
- Implementation of Personalised Learning Pathways for all Aboriginal students in a school culture of high expectations.

#### Anti-Racism Policy

All teachers are responsible for addressing incidents of racism and supporting students to develop an understanding of racism and discrimination and the impact these may have on individuals and the broader community. The Principal is responsible for examining school practices and procedures to ensure they are consistent with the policy. The school has an Anti-Racism Contact Officer who is trained to respond to concerns in relation to racism.

#### **Multicultural Education Policy**

Teachers are responsible for addressing the specific learning and wellbeing needs of students from culturally diverse backgrounds through their teaching and learning programs. The Principal is responsible for ensuring that school policies, programs and practices respond to the cultural, linguistic and religious diversity of the school community, and provide opportunities that enable all students to achieve equitable education and social outcomes.