

# 2020 Annual Report

## Lurnea Public School



4289

## Introduction

The Annual Report for 2020 is provided to the community of Lurnea Public School as an account of the school's operations and achievements throughout the year.

It provides a detailed account of the progress the school has made to provide high quality educational opportunities for all students, as set out in the school plan. It outlines the findings from self-assessment that reflect the impact of key school strategies for improved learning and the benefit to all students from the expenditure of resources, including equity funding.

## **School contact details**

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## **School vision**

At Lurnea Public School, we are deeply committed to providing high quality educational experiences for all students, especially in Literacy and Numeracy. We nurture the development of confident and creative individuals; active and informed citizens and successful lifelong learners.

Lurnea Public School strives to ensure that all students learn in a world-class learning environment that values and respects Aboriginal First Nation Peoples.

We strive to ensure every student is known, valued and cared for; and we make decisions to ensure each student is challenged to reach their potential.

## **School context**

Lurnea Public School has a student enrolment of 472 students ranging from Preschool to Year 6 from diverse social and cultural backgrounds, including 30 Aboriginal students. 71% of students come from a language background other than English.

The school benefits from the opportunity of having a Support Unit to cater for students with additional learning needs. The Support Unit provides a service to students with intellectual disabilities, Autism and a range of other learning needs.

The school has a proud tradition of teaching children to be safe and respectful learners in a positive environment. Lurnea Public School has a strong commitment to Aboriginal Education and ensures that teaching and learning programs have an Aboriginal perspective.

The Spiral of Inquiry is a framework used to underpin all professional learning and is an important aspect of the school learning community. Lurnea Public School is an Early Action for Success school that has a highly effective and strategic partnership with our Community of Schools to deliver outstanding professional learning and innovative classroom practice.

## Self-assessment and school achievement

This section of the annual report outlines the findings from self-assessment using the School Excellence Framework, school achievements and the next steps to be pursued.

This year, our school undertook self-assessment using the School Excellence Framework. The Framework is a statement of what is valued as excellence for NSW public schools, both now and into the future. The Framework supports public schools throughout NSW in the pursuit of excellence by providing a clear description of high quality practice across the three domains of Learning, Teaching and Leading.

Each year, we assess our practice against the Framework to inform our school plan and annual report.

Our self-assessment process will assist the school to refine our school plan, leading to further improvements in the delivery of education to our students.

For more information about the School Excellence Framework: https://education.nsw.gov.au/teaching-and-learning/school-excellence-and-accountability

#### Self-assessment using the School Excellence Framework

| Elements   | 2020 School Assessment |
|--|------------------------|
| LEARNING: Learning Culture                             | Sustaining and Growing |
| LEARNING: Wellbeing                                    | Sustaining and Growing |
| LEARNING: Curriculum                                   | Excelling              |
| LEARNING: Assessment                                   | Sustaining and Growing |
| LEARNING: Reporting                                    | Sustaining and Growing |
| LEARNING: Student performance measures                 | Sustaining and Growing |
| TEACHING: Effective classroom practice                 | Sustaining and Growing |
| TEACHING: Data skills and use                          | Sustaining and Growing |
| TEACHING: Professional standards                       | Sustaining and Growing |
| TEACHING: Learning and development                     | Excelling              |
| LEADING: Educational leadership                        | Sustaining and Growing |
| LEADING: School planning, implementation and reporting | Excelling              |
| LEADING: School resources                              | Sustaining and Growing |
| LEADING: Management practices and processes            | Sustaining and Growing |

 Page 4 of 20
 Lurnea Public School 4289 (2020)
 Printed on: 22 April, 2021

## **Strategic Direction 1**

Student Engagement and Achievement

## **Purpose**

To grow strong personal and professional relationships. We use collaboration as the driver for student success and the foundation of teacher efficacy and job satisfaction. Quality organisational practices for staff, students and the community result in observable and sustainable improvement reflecting the Department of Education's Strategic Plan.

## **Improvement Measures**

Increased percentage of students achieving the top two bands of NAPLAN in Reading

Increased percentage of students achieving the top two bands of NAPLAN in Numeracy

Increase in the number of students who feel their academic and wellbeing needs are being supported.

## Progress towards achieving improvement measures

**Process 1:** 1. Well resourced collaborative opportunities enable teachers to evaluate and enhance teaching and learning, especially in Literacy and Numeracy.

| Evaluation  | Funds Expended<br>(Resources)                              |
|---|--|
| Authentic collaboration within in stage teams and across the school to refine quality teaching in order to measure and evaluate impact. | Collaboration Time (Sport In Schools Australia)            |
|   | Additional Deputy Principal                                |
|   | Funding Sources: • Socio-economic background (\$211834.00) |

**Process 2:** 2. Provision of embedded, cyclic, professional learning opportunities in current educational pedagogies informed by evidence, through school and across-system networks.

| Evaluation  | Funds Expended<br>(Resources)   |
|---|---|
| All teachers consistently use formative assessment practices and other contemporary pedagogies to enable students and staff to articulate Literacy and Numeracy learning goals. | Deputy Principal - Instructional Leader  Additional Professional Learning for Beginning Teachers  Funding Sources: • Support for beginning teachers (\$28962.00) • Early action for success (\$234270.00) |

**Process 3:** 3. Ongoing strategic development of systems and practices to ensure productive learning environments and positive relationships between students, staff and the community.

| Evaluation   | Funds Expended<br>(Resources)                      |
|--|--|
| Students are experiencing an inclusive school setting that is strategically designed to support their wide ranging academic, socio-emotional and wellbeing needs. Links with external agencies and therapeutic service | Additional wellbeing time for Assistant Principals |
| providers have been established.   | Additional Learning and Support Teacher (LaST)     |
|  | Funding Sources:                                   |

## Progress towards achieving improvement measures

Students are experiencing an inclusive school setting that is strategically designed to support their wide ranging academic, socio-emotional and wellbeing needs. Links with external agencies and therapeutic service providers have been established.

• Socio-economic background (\$112118.00)

**Process 4:** 3. Coordinated support for student learning, with a focus on improving the level of achievement for Aboriginal students, including tiered levels of intervention and external agency engagement.

| Evaluation   | Funds Expended<br>(Resources)  |
|--|--|
| Informed data use and proactive links with external service providers has led to planning for individual students learning goals and growth in academic achievement and emotional wellbeing.                 | Aboriginal Education Officer  Additional intervention teacher for  |
| Due to the COVID-19 pandemic and the time spent learning from home, it was apparent we required Literacy and Numeracy interventions to be at the forefront in order for students to achieve academic growth. | Funding Sources:  • Aboriginal background loading (\$83077.00)  • Socio-economic background (\$56059.00) |

## **Strategic Direction 2**

Purposeful Decisions Quality Pedagogy

## **Purpose**

Every child will experience modern, data driven teaching and learning in a technology enhanced learning environment. Every student will have a strong foundation in Literacy and Numeracy which will allow them to set learning goals that are aspirational, connected and adaptable. All students will have the opportunity to thrive and succeed regardless of background, capability or socioeconomic status.

## **Improvement Measures**

Increased use in formative assessment practices.

Increased confidence of staff in using the National Learning Progressions to monitor and track student achievement in Literacy and Numeracy.

Increase in the number of students able to articulate their learning goals.

## Progress towards achieving improvement measures

**Process 1:** 1. Refining and improving a consistent and measured approach to the use of formative assessment strategies and the authentic integration of technology into these practices.

| Evaluation   | Funds Expended<br>(Resources)  |
|--|--|
| Teachers engage in evidence collection measured against the National Learning Progressions to inform the future directions in teaching and learning in relation to syllabus requirements | Deputy Principal - Instructional Leader Increased Quality Teacher, Student Success time for Assistant Principals Collaboration time for teachers  Funding Sources: |

## **Process 2:** 2. Creating a whole school assessment schedule.

| Evaluation  | Funds Expended<br>(Resources)  |
|---|--|
| Teachers successfully relate syllabus requirements to student achievement to co-design with students their next steps in learning. A consistent whole school approach to assessment is monitored by the Instructional Leader. | Deputy Principal - Instructional Leader  Additional professional learning time for teachers using the Spiral of Inquiry  Funding Sources:  • Socio-economic background (\$112118.00)  • Early action for success (\$234270.00) |

**Process 3:** 3. Implementation of inquiry based professional learning focused on data informed, evidence based action to ensure the progress of students in Literacy and Numeracy as measured against the National Learning Progressions.

| Evaluation | Funds Expended |
|------------|----------------|
|            | (Resources)    |

## Progress towards achieving improvement measures

Students are able to articulate their learning goals and describe their future directions of learning. Teachers are then able to use the National Literacy and Numeracy Learning Progressions to accurately design the next steps of learning for students.

Deputy Principal - Instructional Leader

Additional professional learning time for teachers to engage in the Spiral of Inquiry

## **Funding Sources:**

- Socio-economic background (\$112118.00)
- Early action for success (\$234270.00)

## **Strategic Direction 3**

Learning Culture

## **Purpose**

To develop, implement and embed a cohesive, equitable and shared set of core beliefs that underpins practices and future directions, both at the local community and wider educational level.

All external agencies and stakeholders will support these core beliefs so that a strong sense of collective efficacy, or a common understanding of purpose and direction, can exist.

We will reduce the impact of disadvantage by continuing to grow a results focused Learning and Support Team response that is timely and effective.

## **Improvement Measures**

Increase of students with improved skills in being able to regulate emotions and articulate learning.

Increased number of teachers pursuing higher levels of accreditation.

Increased community involvement as partners in learning.

## Progress towards achieving improvement measures

**Process 1:** 1. Create a learning design to connect students, staff and the community with the necessary expertise to support student learning.

| Evaluation  | Funds Expended (Resources)  |
|---|---|
| An increased number of students with additional needs accessing quality intervention and support services. Additional resources have been made available to students and families through a coordinated approach to | Additional LaST time  External Service Providers  |
| accessing community services and support.  Due to the COVID-19 pandemic and the time spent learning from home, it   | Departmental School Support Officers  |
| was apparent we required Literacy and Numeracy interventions to be at the forefront in order for students to achieve academic growth.   | Additional Intervention teacher Terms 3 & 4   |
|   | Funding Sources:  • Low level adjustment for disability (\$373657.00)  • Socio-economic background (\$56059.00) |

**Process 2:** 2. Implement a framework of learning based on emotional regulation and executive functioning that is focused on teaching clearly defined skills needed to connect, succeed and thrive.

| Evaluation  | Funds Expended (Resources)                                 |
|---|--|
| An increase in positive and respectful relationships across the school community resulting in school wide collective responsibility for learning.  Additionally due to Positive Behaviour for Learning being further embedded | Additional Deputy Principal above establishment            |
| into classroom practice along with lessons relating to emotional regulation, negative behaviours have decreased.  | Additional wellbing time for Assistant Principals          |
|   | Funding Sources: • Socio-economic background (\$283631.00) |

**Process 3:** 3. Create opportunities for staff to build leadership capacity and pursue higher levels of accreditation to ensure succession planning, resulting in embedded core beliefs that are protected and maintained.

| Progress towards achieving improvement measures   |  |
|---|--|
| Evaluation  | Funds Expended (Resources)   |
| Staff have been supported to achieve higher levels of accreditation. Additionally, classroom teachers have been provided opportunities to fill temporary positions on the school leadership team. | Additional mentoring time for Assistant Principals   |
| tomporary positions on the contest touchers, tourner  | Deputy Principal above establishment   |
|   | Funding Sources: • Quality Teaching, Successful Students (QTSS) (\$45783.00) • Socio-economic background (\$171513.00) |

**Process 4:** 4. Develop strategies to increase community understanding and engagement with the school to create positive relationships that enhance partnerships in learning.

| Evaluation   | Funds Expended<br>(Resources)                              |
|--|--|
| Community partnerships have been continually strengthened, especially supporting members of the community with a language background other | Bilingual SAO above establishment                          |
| than English. Purposeful decisions are made with clear community support and participation.  | Deputy Principal above establishment                       |
|  | Funding Sources: • Socio-economic background (\$239537.00) |

**Process 5:** 4. Schedule of evaluation that seeks and acts on stakeholder feedback and is designed to improve school performance.

| Evaluation  | Funds Expended<br>(Resources)  |
|---|--|
| The communication strategy creates multiple formal and informal avenues for community members to provide feedback to the school. A coordinated approach to recording and acting on community feedback using the SENTRAL database ensures the school continues to reflect the diverse needs of the school community. Seesaw was another platform that was utilised to engage our parent community. | Deputy Principal above establishment Additional wellbeing time for Assistant Principals Seesaw subscription Funding Sources: |
|   | Socio-economic background     (\$283631.00)  |

| Key Initiatives                                 | Resources (annual)   | Impact achieved this year   |
|---|--|---|
| Aboriginal background loading                   | Aboriginal Education Officer  Additional learning resources  Funding Sources:  • Aboriginal background loading (\$83 077.00)   | Students continue to be supported by the Aboriginal Education Officer (AEO) by maintaining connections with families, external support services and community organisations. All students were able to participate in meaningful activities designed to increase cultural understanding and appreciation of Indigenous Australians.   |
| English language proficiency                    | Employment of Bilingual School Learning Support Officer  Additional EAL/D time for Assistant Principals  Additional EAL/D resources  Funding Sources: • English language proficiency (\$302 449.00)  | EAL/D students received timetabled support throughout the school year. Opportunities for small group learning was provided for New Arrival students in addition to their in-class support.  |
| Low level adjustment for disability             | Learning and Support Teacher (LaST)  Additional School Learning Support Officers  Additional in-class support time for Assistant Principals  Additional classroom resources  Funding Sources: • Low level adjustment for disability (\$373 657.00)     | Additional therapies were a continued focus with early intervention, whole class instruction and weekly small group withdrawal sessions. The Learning and Support Team was made more productive with the provision of additional time for Assistant Principals and other staff to attend regularly. The school counsellor was instrumental in assisting students academically, behaviourally and emotionally. |
| Quality Teaching, Successful<br>Students (QTSS) | Additional mentoring and support time for Assistant Principals  Funding Sources:  • Quality Teaching, Successful Students (QTSS) (\$89 694.00)   | All teachers continued to engage in Collaboration Time with their stages. Mentoring and coaching opportunities were provided by stage Assistant Principals and Instructional Leaders to support staff with their ongoing professional learning needs.   |
| Socio-economic background                       | Deputy Principal above establishment  Additional Deputy Principal - Instructional Leader  Additional staff to support collaborative practices  Additional classroom support and resources  Funding Sources: Socio-economic background (\$1 011 679.00) | Through the use of a whole school approach to teaching and learning, overall student achievement has improved. Students have been supported individually to meet their learning goals, which are monitored and tracked throughout the school year. Teachers have access to high quality professional learning that is responsive to their needs.  |
| Support for beginning teachers  Page 11 of 20   | Additional mentoring time for Assistant Principals   | All beginning teachers were provided with timely, high quality support and mentoring  |

| Support for beginning teachers                         | Time for collaborative practices  Funding Sources: • Support for beginning teachers (\$28 962.00)   | resulting in successful applications for higher levels of accreditation. Beginning teachers were supported with high quality professional learning designed to meet their individual learning needs.   |
|--|---|--|
| Targeted student support for refugees and new arrivals | Additional SLSO support  Additional classroom resources  Target professional learning  Funding Sources:  • Targeted support for refugees and new arrivals (\$19 893.00) | Students were provided with intensive support in learning English with the assistance of the bilingual SLSO. Teachers accessed targeted professional learning that unpacked the EAL/D progressions in a meaningful and practical way. This supported teachers in developing high quality differentiated teaching and learning programs that met the needs of EAL/D and refugee students.                     |
| Early action for success                               | Two Instructional Leaders  Funding Sources: • Early action for success (\$234 270.00)   | Two instructional leaders have led the evaluation of teaching practice and the impact on student learning. The instructional leaders have continued to coordinate the identification of every student in Kindergarten, Year 1, Year 2 and Year 3 performing below expected standards in literacy and numeracy, and supported teachers to design interventions that address the identified needs of students. |
| Early Action For Success                               | Two Instructional Leaders  Funding Sources: • Early action for success (\$234 270.00)   | Two instructional leaders have led the evaluation of teaching practice and the impact on student learning. The instructional leaders have continued to coordinate the identification of every student in Kindergarten, Year 1, Year 2 and Year 3 performing below expected standards in literacy and numeracy, and supported teachers to design interventions that address the identified needs of students. |

## Student information

## Student enrolment profile

|          | Enrolments |      |      |      |
|----------|------------|------|------|------|
| Students | 2017       | 2018 | 2019 | 2020 |
| Boys     | 230        | 239  | 240  | 221  |
| Girls    | 193        | 193  | 203  | 209  |

## Student attendance profile

|           |      | School    |      |      |
|-----------|------|-----------|------|------|
| Year      | 2017 | 2018      | 2019 | 2020 |
| K         | 92   | 92.8      | 88.8 | 88.2 |
| 1         | 93.5 | 92.5      | 91.1 | 85.9 |
| 2         | 91.6 | 93.3      | 90.2 | 90.7 |
| 3         | 92.5 | 91.6      | 92.8 | 88.9 |
| 4         | 92.2 | 92.4      | 89.9 | 92.1 |
| 5         | 92   | 90.8      | 90.7 | 88.7 |
| 6         | 93.9 | 90.4      | 90.1 | 89.1 |
| All Years | 92.5 | 92        | 90.6 | 89.1 |
|           |      | State DoE |      | •    |
| Year      | 2017 | 2018      | 2019 | 2020 |
| K         | 94.4 | 93.8      | 93.1 | 92.4 |
| 1         | 93.8 | 93.4      | 92.7 | 91.7 |
| 2         | 94   | 93.5      | 93   | 92   |
| 3         | 94.1 | 93.6      | 93   | 92.1 |
| 4         | 93.9 | 93.4      | 92.9 | 92   |
| 5         | 93.8 | 93.2      | 92.8 | 92   |
| 6         | 93.3 | 92.5      | 92.1 | 91.8 |
| All Years | 93.9 | 93.4      | 92.8 | 92   |

NSW student attendance data in 2020 is not comparable to previous years due to the effects of the COVID-19 pandemic. The NSW Government encouraged students to learn from home, where possible, for a seven week period from 24 March to 22 May. During this period, schools monitored engagement with learning to determine whether students were marked present. This changed the attendance measure. There was also some evidence of varied marking practices as schools adjusted to the learning from home period, with some schools recording higher attendance rates while others recording markedly lower rates.

## Management of non-attendance

Attendance at school has a big impact on longer term outcomes for children and young people. When a child is not at school they miss important opportunities to learn, build friendships and develop their skills through play. Regular attendance at school is a shared responsibility between schools and parents. By working together we can have a positive effect on supporting our children and young people to regularly attend school.

Our teachers promote and monitor regular attendance at school and all our schools have effective measures in place to record attendance and follow up student absences promptly. They are guided by the School Attendance policy which details the management of non-attendance.

## **Workforce information**

#### **Workforce composition**

| Position                                | FTE*  |
|---|-------|
| Principal(s)                            | 1     |
| Assistant Principal(s)                  | 5     |
| Classroom Teacher(s)                    | 19.17 |
| Literacy and Numeracy Intervention      | 0.74  |
| Learning and Support Teacher(s)         | 2.4   |
| Teacher Librarian                       | 0.8   |
| Teacher ESL                             | 2.4   |
| School Counsellor                       | 1     |
| School Administration and Support Staff | 9.37  |

<sup>\*</sup>Full Time Equivalent

## Aboriginal and Torres Strait Islander workforce composition

The Department actively supports the recruitment and retention of Aboriginal and/or Torres Strait Islander employees through the use of identified positions, and scholarship opportunities to become a teacher and by providing a culturally safe workplace. As of 2020, 3.7% of the Department's overall workforce identify as Aboriginal and/or Torres Strait Islander People.

## **Workforce ATSI**

| Staff type     | Benchmark <sup>1</sup> | 2020 Aboriginal and/or Torres Strait Islander representation <sup>2</sup> |
|----------------|------------------------|---|
| School Support | 3.30%                  | 6.30%   |
| Teachers       | 3.30%                  | 2.80%   |

Note 1 - The NSW Public Sector Aboriginal Employment Strategy 2014-17 introduced an aspirational target of 1.8% by 2021 for each of the sector's salary bands. If the aspirational target of 1.8% is achieved in salary bands not currently at or above 1.8%, the cumulative representation of Aboriginal employees in the sector is expected to reach 3.3%.

Note 2 - Representation of diversity groups are calculated as the estimated number of staff in each group divided by the total number of staff. These statistics have been weighted to estimate the representation of diversity groups in the workforce, where diversity survey response rates were less than 100 per cent. The total number of staff is based on a headcount of permanent and temporary employees.

#### **Teacher qualifications**

All casual, temporary and permanent teachers in NSW public schools must hold a NSW Department of Education approval to teach. Teachers with approval to teach must be accredited with the NSW Education Standards Authority, and hold a recognised teaching degree. All NSW teachers must hold a valid NSW Working With Children Check clearance.

## Professional learning and teacher accreditation

Professional learning is core to enabling staff to improve their practice. Professional learning includes five student-free School Development Days and induction programs for staff new to our school and/or system. These days are used to improve the capacity of teaching and non-teaching staff in line with school and Departmental priorities.

In 2020, an additional School Development Day was included at the start of Term 2 to assist school leaders, teachers and support staff to focus on the wellbeing of students and continuity of education, such as online and remote learning.

## **Financial information**

## **Financial summary**

The information provided in the financial summary includes reporting from 1 January 2020 to 31 December 2020. The Principal is responsible for the financial management of the school and ensuring all school funds are managed in line with Department policy requirements.

|                                | 2020 Actual (\$) |
|--------------------------------|------------------|
| Opening Balance                | -434,325         |
| Revenue                        | 6,657,506        |
| Appropriation                  | 6,556,637        |
| Sale of Goods and Services     | 40,528           |
| Grants and contributions       | 41,857           |
| Investment income              | 35               |
| Other revenue                  | 18,450           |
| Expenses                       | -6,212,418       |
| Employee related               | -5,854,661       |
| Operating expenses             | -357,757         |
| Surplus / deficit for the year | 445,088          |
| Closing Balance                | 10,763           |

Figures presented in this report may be subject to rounding so may not reconcile exactly with the bottom line totals, which are calculated without any rounding.

## Financial summary - Equity loadings

The equity loading data is the main component of the 'Appropriation' line item of the financial summary above.

|                         | 2020 Approved SBA (\$) |
|-------------------------|------------------------|
| Targeted Total          | 101,655                |
| Equity Total            | 1,770,862              |
| Equity - Aboriginal     | 83,077                 |
| Equity - Socio-economic | 1,011,679              |
| Equity - Language       | 302,449                |
| Equity - Disability     | 373,657                |
| Base Total              | 3,728,298              |
| Base - Per Capita       | 116,322                |
| Base - Location         | 0                      |
| Base - Other            | 3,611,976              |
| Other Total             | 871,807                |
| Grand Total             | 6,472,621              |

Figures presented in this report may be subject to rounding so may not reconcile exactly with the bottom line totals, which are calculated without any rounding.

## **School performance - NAPLAN**

In the National Assessment Program, the results across the Years 3, 5, 7 and 9 literacy and numeracy assessments are reported on a scale from Band 1 to Band 10. The achievement scale represents increasing levels of skills and understandings demonstrated in these assessments.

The My School website provides detailed information and data for national literacy and numeracy testing. Go to myschool.edu.au to access the school data.

#### **2020 NAPLAN**

As agreed by the Education Council, the National Assessment Program (or NAPLAN) did not proceed in 2020 due to the COVID-19 pandemic. This was to assist school leaders, teachers and support staff to focus on the wellbeing of students and continuity of education, such as online and remote learning.

The Education Council also agreed to defer the full transition to NAPLAN Online from 2021 to 2022 and the continuation of current NAPLAN governance arrangements through 2021.

## Parent/caregiver, student, teacher satisfaction

Each year schools are required to seek the opinions of parents, students and teachers about the school. Parents and carers have regular opportunities to provide feedback through a variety of ways including formal interviews and informal meetings.

Lurnea Public School developed a communication strategy in 2020, which provided multiple formal and informal avenues for community members to provide feedback to the school.

Due to the COVID-19 pandemic alternate communication platforms were established and maintained throughout the year. Parents were able to communicate via Seesaw.

 Page 19 of 20
 Lurnea Public School 4289 (2020)
 Printed on: 22 April, 2021

## **Policy requirements**

#### **Aboriginal Education Policy**

The responsibility for enacting the Aboriginal Education Policy rests with all Departmental staff. The policy should underpin and inform planning, teaching practice and approaches to educational leadership in all educational settings.

Evidence of effective implementation of the policy included:

- Establishing, building and strengthening relationships with the Local Aboriginal Education Consultative Group, Aboriginal people and communities.
- Providing, in partnership with Aboriginal people and communities, education which promotes quality teaching, is engaging, and is culturally appropriate and relevant.
- Aboriginal and Torres Strait Islander students will match or better the outcomes of the broader student population.
- Implementation of Personalised Learning Pathways for all Aboriginal students in a school culture of high expectations.

#### **Anti-Racism Policy**

All teachers are responsible for supporting students to develop an understanding of racism and discrimination and the impact these may have on individuals and the broader community. Principals are responsible for examining school practices and procedures to ensure they are consistent with the policy. All schools have an Anti-Racism Contact Officer who is trained to respond to concerns in relation to racism.

#### **Multicultural Education Policy**

Teachers address the specific learning and wellbeing needs of students from culturally diverse backgrounds through their teaching and learning programs. Principals are responsible for ensuring that school policies, programs and practices respond to the cultural, linguistic and religious diversity of the school community, and provide opportunities that enable all students to achieve equitable education and social outcomes.

 Page 20 of 20
 Lurnea Public School 4289 (2020)
 Printed on: 22 April, 2021