

2020 Annual Report

Windsor Public School



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Introduction

The Annual Report for 2020 is provided to the community of Windsor Public School as an account of the school's operations and achievements throughout the year.

It provides a detailed account of the progress the school has made to provide high quality educational opportunities for all students, as set out in the school plan. It outlines the findings from self-assessment that reflect the impact of key school strategies for improved learning and the benefit to all students from the expenditure of resources, including equity funding.

School contact details

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School vision

To foster an encouraging learning environment, that creates and promotes critical thinking through collaboration of all stakeholders in the learning community of Windsor Public School.

We expect students to be safe at all times, to be tolerant and show respect to others, achieve the best they can whilst being resilient individuals.

School context

Windsor Public School is situated in a semi- rural community. It is a small school with a decreasing population, with a small catchment area due to limited housing development.

The school serves a community that has strong family links and traditions from which enrolments are taken.

The school's leadership team is developing a collaborative culture within management systems for school-wide improvement.

An Instructional Leader has been appointed to the Leadership Team for the duration of this plan. This has enabled the school to begin change to programs and practices.

Parents are supportive of school programs and the school has a dedicated, active P&C Association.

School staff prides ourselves in providing very strong and successful, positive welfare programs. Through the provision of excellent extra-curricular programs and initiatives, the school caters for the learning and social needs of the whole individual.

Windsor Public School embeds 21st Century learning skills into teaching and learning practice through the implementation of DoE syllabus.

Self-assessment and school achievement

This section of the annual report outlines the findings from self-assessment using the School Excellence Framework, school achievements and the next steps to be pursued.

This year, our school undertook self-assessment using the School Excellence Framework. The Framework is a statement of what is valued as excellence for NSW public schools, both now and into the future. The Framework supports public schools throughout NSW in the pursuit of excellence by providing a clear description of high quality practice across the three domains of Learning, Teaching and Leading.

Each year, we assess our practice against the Framework to inform our school plan and annual report.

Our self-assessment process will assist the school to refine our school plan, leading to further improvements in the delivery of education to our students.

For more information about the School Excellence Framework: https://education.nsw.gov.au/teaching-and-learning/school-excellence-and-accountability

Self-assessment using the School Excellence Framework

Elements	2020 School Assessment
LEARNING: Learning Culture	Delivering
LEARNING: Wellbeing	Sustaining and Growing
LEARNING: Curriculum	Sustaining and Growing
LEARNING: Assessment	Delivering
LEARNING: Reporting	Delivering
LEARNING: Student performance measures	Delivering
TEACHING: Effective classroom practice	Sustaining and Growing
TEACHING: Data skills and use	Delivering
TEACHING: Professional standards	Sustaining and Growing
TEACHING: Learning and development	Delivering
LEADING: Educational leadership	Sustaining and Growing
LEADING: School planning, implementation and reporting	Sustaining and Growing
LEADING: School resources	Sustaining and Growing
LEADING: Management practices and processes	Sustaining and Growing

Actively engaged, informed and successful learners

Purpose

Establish a strong foundation in Literacy and Numeracy for all students, with deep content knowledge and confidence in their ability to learn, adapt and be self-regulated learners.

Improvement Measures

Increase the percentage of students achieving at or above state in Literacy and Numeracy.

At least 35% of students achieve in the top 2 bands for NAPLAN Reading, Writing and Numeracy.

100% of students responsible for their own learning goals in Literacy and Numeracy.

Progress towards achieving improvement measures

Process 1: The school develops explicit expectations for teaching and learning.

Evaluation	Funds Expended (Resources)
Assessment schedule and program supervision timetable was updated at the end of 2020 for implementation in 2021 • Scope and sequences updated to ensure all mandatory content is accounted for as per NESA requirements • Class timetables adjusted to meet NESA teaching hours • Created Assessment and Reporting handbook which was distributed in July 2020 to all staff • Created the English Handbook which will be distributed to all staff in Term 1 Week 6 2021 • Professional development provided to teachers on the Mathematics syllabus and all teachers were provided with hard copy for use when planning.	Professional Learning: \$14,642

Process 2: The school has systems in place that support staff in guiding student goals in Literacy and Numeracy.

Evaluation	Funds Expended (Resources)
 Implications: All students set learning goals and reflected on these throughout the year. Learning intentions and success criteria were communicated to students and were referenced and reflected upon in most lessons. Students from Years 3-6 were selected to participated in the Bump it Up program, in either literacy or numeracy. Learning Sprints were implemented in K-3 to meet student needs in the area of multiplicative strategies. PLAN data was consistently updated by all teachers every 5 weeks and was used to determine where to next for students. Online learning was differentiated to meet individual learning needs. Years 3 and 5 students completed the online Check-In assessment and the results were as follows: 2020 READING CHECK-IN Comprehension Year 3 - 6.3% below state. 2020 READING CHECK-IN Process Year 3 - 7.6% below state 2020 READING CHECK-IN Process Year 3 - 7.6% below state 2020 READING CHECK-IN Process Year 5 - 4.9% below state 2020 READING CHECK-IN Process Year 5 - 4.1% above state 2020 NUMERACY CHECK-IN Number Sense and Algebra Year 3 - 5.5 below state 2020 NUMERACY CHECK-IN Statistics and Probability Year 3 - 2.8% above state 	Early Action for Success: \$167,336 (Instructional Leader wages)

Progress towards achieving improvement measures	
 2020 NUMERACY CHECK-IN Measurement and Geometry Year 3 - 19.7 below state 2020 NUMERACY CHECK-IN Number Sense and Algebra Year 5 - 4.1% 	
 below state 2020 NUMERACY CHECK-IN Statistics and Probability Year 5 - 0.9% above state 	
• 2020 NUMERACY CHECK-IN Measurement and Geometry Year 5 - 5.4% below state	

Quality teaching and leadership

Purpose

Promote collaborative practice to drive systematic improvement while supporting a culture of high expectations and differentiated learning.

Improvement Measures

100% of teaching and learning programs reflect evidence based practices, are data driven, differentiated for individual student learning needs and demonstrate syllabus content measured by program review and student work samples.

There are explicit systems for collaborative practices and the sharing of feedback to enhance and sustain quality teaching practice across all stages for all staff.

Progress towards achieving improvement measures

Process 1: Embed evidence based practices into teaching and learning.

Evaluation	Funds Expended (Resources)
 Words Their Way was implemented school wide with all students demonstrating growth based on the Spelling Inventory data. All K-2 students were assessed using the DoE Phonological Awareness screener as part of EAfS and data was used to identify students for Covid Support groups. Students in K-2 were tested using the WALT reading assessment and identified students began the implementation of the MiniLit program. 	 Words Their Way: \$1,176.23 RAM Equity MTA Jolly Phonics/Grammar Programs: RAM Equity: \$420.00 MultiLit Program: Professional Learning \$2,451.36

Process 2: Embed systems and collaborative practices for collecting, analysing and using data to inform teaching and learning practice.

Evaluation	Funds Expended (Resources)
 Consistent collection of student data using PAT, Spelling Inventory and Fountas & Pinnell Benchmarking K-3 moderated pre and post test on Multiplicative strategies based on the 	Benchmark Assessments RAM Equity:\$971.72
Big Ideas in Mathematics by Di Siemon • 3-6 teachers consistently using the department Stage 2 and 3 diagnostic assessments for pre and post tests in Mathematics.	3P Learning Maths Resources: RAM Equity: \$1,531.45
	Origo Maths Software Resource: RAM Equity \$227.27

Process 3: The leadership team ensures that there is collaboration across school, stage and committees to develop shared understanding of curriculum knowledge, data, feedback and other information about student progress and achievement.

Evaluation	Funds Expended (Resources)
 All teachers participated in the What Works Best survey and this data was used to write our Strategic Plan and future School Plan. Curriculum and policies drive was created with scope and sequences, core units and assessments. Windsor PS google drive created to ensure staff had access to documents when unable to reach the server. Curriculum team proof read the English handbook and provided feedback based on the needs of their team. 	Professional Learning: \$913.64

Connected communities and wellbeing

Purpose

To strengthen community partnerships and collegial links, using collaborative networking to promote and generate learning, innovation and a planned approach to whole school wellbeing by school and community.

Improvement Measures

The school is recognised as excellent and responsive by its community because it uses best practice to embed a culture of high expectations

Wellbeing data will reflect incremental improvement across all school settings.

Community participation in school-based initiatives will increase from 12% to 50%.

Progress towards achieving improvement measures

Process 1: Established 'communities of practice' and networks that assume shared responsibility for promoting individual and collective measures for the on-going growth and development of the school.

Evaluation	Funds Expended (Resources)
 School Dojo page was created and currently has 155 parents/carers connected. Due to Covid-19 there were minimal opportunities for interactions and effective planning within school/local communities. 	Nil Funding

Process 2: Build a systemic organisational culture that is creative and innovative to promote achievement and foster wellbeing for every student.

Evaluation	Funds Expended (Resources)
 Refined PBL practices and included a weekly value focus at morning assemblies. Online welfare check-ins with students during Learning from Home period. 	RAM Equity: Sentral subscription \$4,650.00
• Sentral was implemented as a means of tracking all student welfare, in particular attendance, behaviour and parent communication.	RAM Equity: Signpac PBL Signage \$1,802.80
	School Funds (Maintenance): New printed blinds with PBL Expectations: \$1,800.00
	Initiative Funding/Literacy and Numeracy: \$4,108.00 (Picture Books, Readers)
	RAM Equity: Chaplaincy Program \$ 10,500.00
	RAM Equity: School Mural (PBL theme: mascot/shooting stars): \$1,045.00

Key Initiatives	Resources (annual)	Impact achieved this year
Aboriginal background loading	\$54,521	Windsor Public School has 32 students identifying as Aboriginal and 2 identifying as Torres Strait Islander - 34 students in total. 22% of the school population identifies as Indigenous.
		 School Goals and Targets: To offer students, both Indigenous and non-Indigenous, the opportunity to participate in cultural learning opportunities of Aboriginal and Torres Strait Islander cultures throughout the year and not just around special events. To ensure Aboriginal perspectives, outcomes and syllabus content are directly taught and are integral parts of all classroom programs and units of work through the updating of scope and sequences and resources. To offer extended learning opportunities and academic support to Indigenous students across the school being proactive to 'closing the gap'. To offer Indigenous students the opportunity to be involved in a specific cultural group (arts, dance, music) that will help highlight culture and belonging.
English language proficiency	\$1,186	 100% of teaching and learning programs reflect evidence based practices, are data driven, differentiated for individual student learning needs and demonstrate syllabus content measured by program review and student work samples. This was achieved by: Learning support officers are trained to implement Tier 2 and Tier 3 Learning Support programs to K-6 students, catering for NESB, Literacy, reading and comprehension focuses. 100% of Learning Support programs are reviewed and adjusted if required on a weekly basis. (In line with the schools program
Low level adjustment for disability	\$94,487	supervision policy.) 100%of students responsible for their own learning goals in Literacy and Numeracy.
		Impact was displayed through: Learning support students setting individual goals, 35 out of the 37 students achieved one or more aspects of their individual goals. Students from K-2 transferred individual Learning Support goals across to the classroom setting displaying responsibility and ownership in their own learning across different settings. All learning support students have an individual program being implemented regularly by the Learning Support Officers.
Quality Teaching, Successful	\$28,002	Assistant Principals were allocated one day

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Students (QTSS)	\$28,002	 per week release from face to face to work shoulder to shoulder with their team members implementing, modifying and evaluating teaching and learning programs to meet the needs of students in their classes. 100% of teachers K-6 mapped at least 5 students in their class on PLAN2 with updates being ongoing. Peer to peer observations took place and funds were used to relieve teachers to enable them to observe and provide feedback to peers based upon the teacher standards and quality education dimensions reflecting the goals in their PDP. 100% of teachers observed at least one teacher throughout the year.
Socio-economic background	\$130,734 RAM Equity: Chaplaincy Program	 Well being data will reflect incremental improvement across all school settings. Impact was displayed through: A decrease in overall behavioural referrals in the playground and classroom over the last 12 months. An increase in students receiving awards at combined assemblies in all levels of the Positive Behaviour for Learning rewards system. A decrease in parental welfare meeting compared to the previous years. An decrease in individual referrals for an identified student from the previous year.
Support for beginning teachers	Nil funding allocation.	No beginning teachers employed during 2020

Student information

Student enrolment profile

	Enrolments			
Students	2017	2018	2019	2020
Boys	75	80	74	80
Girls	82	82	81	69

Student attendance profile

		School		
Year	2017	2018	2019	2020
К	95.4	94.2	90.5	89.8
1	92.5	93.8	91.2	92.1
2	94.1	90.6	89.8	87.8
3	95.3	92.4	87.4	90.2
4	95.3	91.2	92.1	84.3
5	91.6	93.1	90.6	84.2
6	93.3	90.9	92.7	84.7
All Years	93.9	92.3	90.6	87.3
		State DoE		•
Year	2017	2018	2019	2020
К	94.4	93.8	93.1	92.4
1	93.8	93.4	92.7	91.7
2	94	93.5	93	92
3	94.1	93.6	93	92.1
4	93.9	93.4	92.9	92
5	93.8	93.2	92.8	92
6	93.3	92.5	92.1	91.8
All Years	93.9	93.4	92.8	92

NSW student attendance data in 2020 is not comparable to previous years due to the effects of the COVID-19 pandemic. The NSW Government encouraged students to learn from home, where possible, for a seven week period from 24 March to 22 May. During this period, schools monitored engagement with learning to determine whether students were marked present. This changed the attendance measure. There was also some evidence of varied marking practices as schools adjusted to the learning from home period, with some schools recording higher attendance rates while others recording markedly lower rates.

Management of non-attendance

Attendance at school has a big impact on longer term outcomes for children and young people. When a child is not at school they miss important opportunities to learn, build friendships and develop their skills through play. Regular attendance at school is a shared responsibility between schools and parents. By working together we can have a positive effect on supporting our children and young people to regularly attend school.

Our teachers promote and monitor regular attendance at school and all our schools have effective measures in place to record attendance and follow up student absences promptly. They are guided by the School Attendance policy which details the management of non-attendance.

Workforce information

Workforce composition

Position	FTE*
Principal(s)	1
Assistant Principal(s)	2
Classroom Teacher(s)	4.81
Literacy and Numeracy Intervention	0.32
Learning and Support Teacher(s)	0.6
Teacher Librarian	0.4
School Counsellor	1
School Administration and Support Staff	2.01

*Full Time Equivalent

Aboriginal and Torres Strait Islander workforce composition

The Department actively supports the recruitment and retention of Aboriginal and/or Torres Strait Islander employees through the use of identified positions, and scholarship opportunities to become a teacher and by providing a culturally safe workplace. As of 2020, 3.7% of the Department's overall workforce identify as Aboriginal and/or Torres Strait Islander People.

Workforce ATSI

Staff type	Benchmark ¹	2020 Aboriginal and/or Torres Strait Islander representation ²
School Support	3.30%	6.30%
Teachers	3.30%	2.80%

Note 1 - The NSW Public Sector Aboriginal Employment Strategy 2014-17 introduced an aspirational target of 1.8% by 2021 for each of the sector's salary bands. If the aspirational target of 1.8% is achieved in salary bands not currently at or above 1.8%, the cumulative representation of Aboriginal employees in the sector is expected to reach 3.3%.

Note 2 - Representation of diversity groups are calculated as the estimated number of staff in each group divided by the total number of staff. These statistics have been weighted to estimate the representation of diversity groups in the workforce, where diversity survey response rates were less than 100 per cent. The total number of staff is based on a headcount of permanent and temporary employees.

Teacher qualifications

All casual, temporary and permanent teachers in NSW public schools must hold a NSW Department of Education approval to teach. Teachers with approval to teach must be accredited with the NSW Education Standards Authority, and hold a recognised teaching degree. All NSW teachers must hold a valid NSW Working With Children Check clearance.

Professional learning and teacher accreditation

Professional learning is core to enabling staff to improve their practice. Professional learning includes five student-free School Development Days and induction programs for staff new to our school and/or system. These days are used to improve the capacity of teaching and non-teaching staff in line with school and Departmental priorities.

In 2020, an additional School Development Day was included at the start of Term 2 to assist school leaders, teachers and support staff to focus on the wellbeing of students and continuity of education, such as online and remote learning.

Financial summary

The information provided in the financial summary includes reporting from 1 January 2020 to 31 December 2020. The Principal is responsible for the financial management of the school and ensuring all school funds are managed in line with Department policy requirements.

	2020 Actual (\$)
Opening Balance	360,372
Revenue	2,116,248
Appropriation	2,078,630
Sale of Goods and Services	11,219
Grants and contributions	25,996
Investment income	403
Expenses	-2,111,659
Employee related	-1,832,110
Operating expenses	-279,549
Surplus / deficit for the year	4,589
Closing Balance	364,961

Figures presented in this report may be subject to rounding so may not reconcile exactly with the bottom line totals, which are calculated without any rounding.

The equity loading data is the main component of the 'Appropriation' line item of the financial summary above.

	2020 Approved SBA (\$)
Targeted Total	17,557
Equity Total	280,928
Equity - Aboriginal	54,521
Equity - Socio-economic	130,734
Equity - Language	1,186
Equity - Disability	94,487
Base Total	1,304,706
Base - Per Capita	37,278
Base - Location	0
Base - Other	1,267,428
Other Total	408,461
Grand Total	2,011,653

Figures presented in this report may be subject to rounding so may not reconcile exactly with the bottom line totals, which are calculated without any rounding.

School performance - NAPLAN

In the National Assessment Program, the results across the Years 3, 5, 7 and 9 literacy and numeracy assessments are reported on a scale from Band 1 to Band 10. The achievement scale represents increasing levels of skills and understandings demonstrated in these assessments.

The My School website provides detailed information and data for national literacy and numeracy testing. Go to myschool.edu.au to access the school data.

2020 NAPLAN

As agreed by the Education Council, the National Assessment Program (or NAPLAN) did not proceed in 2020 due to the COVID-19 pandemic. This was to assist school leaders, teachers and support staff to focus on the wellbeing of students and continuity of education, such as online and remote learning.

The Education Council also agreed to defer the full transition to NAPLAN Online from 2021 to 2022 and the continuation of current NAPLAN governance arrangements through 2021.

Google Feedback (parent/student)

Out of 11 parent responses the following results were recorded:

- 100% of parents believe that WPS reflects a true sense of community.
- 81.8% of parents believe that school leaders have a positive influence on the school culture.
- 100% of parents believe that students are the school's main concern.
- 90.9% of parents believe that the school caters for the learning needs of all students.
- 100% of parents believe the school is continually finding ways to improve what it does.

Out of 32 student responses the following results were recorded:

- 90.6% of students like coming to school
- 100% of students can tell that their teachers want them to do well in class.
- 96.9% of students can tell their teachers enjoy teaching their class.
- 84.4% of students enjoy all of their lessons.
- 93.8% of students feel that staff are nice to all of the students.
- 93.8% of students feel that school rules / expectations are followed fairly by all teachers.

Student Voice

Each year schools are required to seek the opinions of parents, students and teachers about the school. This is done through The Learning Bar and Tell Them from Me surveys. Key findings from the research suggest: At the primary level, teachers need to be aware of early signs of disengagement. Students who are prone to becoming disengaged tend to have a low sense of belonging at school, display poor social behaviours, and lack interest in their school work. Student engagement is "a disposition towards learning, working with others, and functioning in a social institution". It includes students' sense of belonging at school, the extent to which they value schooling outcomes, and their psychological investment in learning. Measures of these aspects of engagement can be classified as social engagement, institutional engagement, and intellectual engagement. Engagement and learning go hand-in-hand: engagement begets learning and learning begets engagement. This dynamic and interactive process begins early - during the primary years or even earlier - and continues through to adulthood. Student engagement as a key measure of student success. In Windsor Public School, 61 students completed the Tell Them From Me Survey, which included nine measures of student engagement alongside the five drivers of student outcomes.

- 97% of students believe they have positive behaviour at school compared to 83% of NSW Govt. norms.
- 92% of students value schooling outcomes with 81% believe the classroom is well-organised, with clear purpose and with immediate feedback that helps them learn. This is on pa compared to 82% of NSW Govt. norms.

These students feel that what they are learning at school is directly related to their long-term success, and this view is reflected in their classroom and school behaviour and their effort in doing homework. Increasing the intellectual engagement of students will require a change in classroom practice as classrooms will need to challenge and alter some of the long-standing structural features of teaching arrangements, approaches to instruction, school and class schedules, the ways students are grouped for instruction, and assessment strategies.

Student Outcomes and School Climate

- 71% of students feel accepted and valued by their peers and by others at their school; the NSW Govt. norm is 81%.
- 82% of students have friends at school they can trust and who encourage them to make positive choices; the NSW Govt. norm is 85%.
- 92% of students believe that schooling is useful in their everyday life and will have a strong bearing on their future; the NSW Govt. norm is 96%.
- 97% of students do not get in trouble at school for disruptive or inappropriate behaviour; the NSW Govt. norm is 83%.
- 83% of students try hard to succeed in their learning; NSW Govt. norm is 88%.
- 61% of students are interested and motivated in their learning; NSW Govt. norm is 78%.
- 21% of students were confident of their skills but did not find classes challenging; NSW Govt. norm is 26%.

Effective Learning Time

- Important concepts are taught well, class time is used efficiently, and homework and evaluations support class objectives. In this school, students rated effective learning 8.2 out of 10; the NSW Govt. norm is 8.2.

Relevance

- Students find classroom instruction relevant to their everyday lives. In this school, students rated relevance 7.6 out of

10; the NSW Govt. norm is 7.9.

Bullying

- Students who are subjected to moderate to severe physical, social, or verbal bullying, or are bullied over the Internet. In this school **31% of students are subjected to physical, social, or verbal bullying, or are bullied over the internet**; NSW Govt. norm is 36%.

Advocacy at School

- Students feel they have someone at school who consistently provides encouragement and can be turned to for advice. In this school 8.1 out of 10: the NSW Govt. norm is 7.7.

Positive teacher-student relations

- Students feel teachers are responsive to their needs, and encourage independence with a democratic approach. In this school, students rated this 8.4 out of 10; the NSW Govt. norm is 8.4.

Positive learning climate

- Students understand there are clear rules and expectations for classroom behaviour. In this school, students rated this 7.0; NSW Govt. norm is 7.2.

Expectations for success

- The school staff emphasises academic skills and hold high expectations for all students to succeed. In this school, students rated this 8.8; NSW Govt. norm is 8.7.

Focus on Learning Teacher Survey

The survey focused on eight drivers of student learning: leadership, parent involvement, inclusive school, technology, teaching strategies, data informs practice, learning culture and collaboration.

In comparison to NSW Govt. norms, this school rated

- Leadership 6.4 out of 10: NSW Govt. 7.1
- Collaboration 6.4 out of 10: NSW Govt. 7.8
- · Learning Culture 7.4 out of 10: NSW Govt. 8.0
- Data Informs Practice 6.7 out of 10: NSW Govt. 7.8
- Teaching Strategies 7.3 out of 10: NSW Govt. 7.9
- Technology 6.8 out of 10: NSW Govt. 6.7
- Inclusive School 7.7 out of 10: NSW Govt. 8.2
- Parent Involvement 5.6 out of 10: NSW Govt. 6.8

In rating the four dimensions of classroom and school practices:

- Challenging and Visible Goals 6.8 out of 10: NSW Govt. 7.5
- Planned Learning Opportunities 6.9 out of 10: NSW Govt. 7.6
- Quality Feedback 6.3 out of 10: NSW Govt. 7.3
- Overcoming Obstacles to Learning 7.2 out of 10: NSW Govt. 7.7

Partners in Learning Parent Survey

The 'Partners in Learning' Parent Survey is based on a comprehensive questionnaire covering several aspects of parents' perceptions of their children's experiences at home and school. In Windsor Public School, 10 parents completed the Tell Them From Me Survey, which focused on seven separate measures, which were scored on a ten-point scale.

In comparison to NSW Govt. norms, this school rated

- Parent feels welcome 6.8 out of 10: NSW Govt. 7.4
- Parents are informed 6.2 out of 10: NSW Govt. 6.6
- Inclusive school 6.5 out of 10: NSW Govt. 6.7
- Safety at school 6.6 out of 10: NSW Govt. 7.4
- School supports positive behaviour 7.3 out of 10: NSW Govt. 7.7
- School supports learning 7.1 out of 10: NSW Govt. 7.3
- Parents support learning at home 5.9 out of 10: NSW Govt. 6.3

Aboriginal Education Policy

The responsibility for enacting the Aboriginal Education Policy rests with all Departmental staff. The policy should underpin and inform planning, teaching practice and approaches to educational leadership in all educational settings.

Evidence of effective implementation of the policy included:

- Establishing, building and strengthening relationships with the Local Aboriginal Education Consultative Group, Aboriginal people and communities.
- Providing, in partnership with Aboriginal people and communities, education which promotes quality teaching, is engaging, and is culturally appropriate and relevant.
- Aboriginal and Torres Strait Islander students will match or better the outcomes of the broader student population.
- Implementation of Personalised Learning Pathways for all Aboriginal students in a school culture of high expectations.

Anti-Racism Policy

All teachers are responsible for supporting students to develop an understanding of racism and discrimination and the impact these may have on individuals and the broader community. Principals are responsible for examining school practices and procedures to ensure they are consistent with the policy. All schools have an Anti-Racism Contact Officer who is trained to respond to concerns in relation to racism.

Multicultural Education Policy

Teachers address the specific learning and wellbeing needs of students from culturally diverse backgrounds through their teaching and learning programs. Principals are responsible for ensuring that school policies, programs and practices respond to the cultural, linguistic and religious diversity of the school community, and provide opportunities that enable all students to achieve equitable education and social outcomes.